The Second Global Roundtable on Infrastructure Governance and Tools

BUILDING THE RIGHT INFRASTRUCTURE FOR TOMORROW

• AFRIKLAND HOTEL, GRAND BASAAM, CÔTE D’IVOIRE • JUNE 21–22, 2018 •
REFORM INFRASTRUCTURE GOVERNANCE AND BOOST INVESTMENT

The main impediment to strong infrastructure investment is not related to a lack of financing, but a lack of good governance. The topic of infrastructure governance is thus increasingly taking center stage in Africa among policy makers and practitioners.

This event follows directly from the 2015 Addis Ababa Action Agenda and the recommendations of the 2017 Global Infrastructure Forum which called on the Multilateral Development Banks and partners to focus on: strengthening investment capacity, policy and governance frameworks of governments, enhancing of private sector participation and financing; boosting the catalytic role of Multilateral Development Banks in bridging the public and private sectors. The new World Bank initiative to crowd in commercial financing and sustainable private sector solutions, Maximizing Financing for Development, is a clear manifestation of this, and for this to succeed, governance reforms must happen.

The event will add value by:

• Bringing together high-level decision-makers from politics, business and civil society that can set the direction for how the infrastructure pipeline can be boosted through better governance.

• Ensuring that senior officials, reputable business partners and sector experts meet and share knowledge about concrete cases and what works

• Making ready-to-use tools available - unfolding the standards and tools that have been developed; develop specific demand driven knowledge products that build on what is needed going forward.
8:00 – 8:45  Registration / Coffee

8:45 – 9:00  Opening Ceremony
Amadou Oumarou, Director of Infrastructure and Urban Development AfDB
Pierre Laporte, Country Director, World Bank

9:00 – 9:30  Session 1: Opening Remarks
Presenters
Pascale Dubois, Vice President for Integrity, World Bank (chair)

9:30 – 9:45  Family Photo

9:45 – 11:15  Session 2: Why is Infrastructure so hard to get right?
The objective of good infrastructure policy is to make the right projects happen in a manner that is cost efficient, sustainable, affordable and trusted by users and citizens. In addition, it is a priority to make the best use of the private sector and allow for innovation. This presents a challenge.

The panel will confront the issues by way of addressing three sets of questions:

- What are the main governance issues and bottlenecks to successful infrastructure investments?
- What can we learn from the cases that were successful?
- How do we move forward on this topic?

Presenters:
Tom Barrett, Chairman, OECD Infrastructure Forum (moderator)
Pascale Dubois, Vice President for Integrity, World Bank
Freddy Kita, Vice-Ministre de la Coopération Internationale, République Démocratique du Congo
Charles-Henri Malecot, Director General, STOA Infrastructure Investment
Sydney Domoraud, Managing Partner, EMIRE
Tafadzwa Pasipanodya, Partner, Foley Hoag

11:15 – 11:30  Coffee Break
Session 3: Designing a strategic vision is crucial but difficult to implement

A necessary condition for a successful infrastructure program is appropriate strategic planning that sets a long-term vision, but this is easier said than done. While identifying a long list of projects is relatively easy, prioritizing it is not. It requires that the country negotiates the inevitable trade-offs of limited fiscal space, competing interests from stakeholder groups and marries the immediate needs with long term prospects. Key questions to be addressed include:

- What should be included in a strategic plan for a long-term infrastructure vision?
- What can we learn from the successful cases of infrastructure vision?
- Are the key capacities governments must focus on?
- What are the key implementation obstacles?

Presenters

Amadou Oumarou, Director, AfDB (moderator)
Soumia Lboukili, Chef de Service Transport Aérien et Maritime, Ministère de l’Economie et des Finances, Maroc
Himesh Dhungel, Senior Strategy Advisor, Infrastructure, Environment and Private Sector, MCC
Chucheka Mhlongo, General Manager for Infrastructure Finance, DBSA
Amadou Thierno Diallo, Director of Director Global Practices, Economic and Social Infrastructure, IsDB
Isabelle Van Grunderbeeck, Regional Representative, EIB
Marc Teysier d’Orfeuil, Délégué Général Club PPP, MedAfrique

Lunch

Women in Infrastructure Lunch

Lunch meeting of senior female representatives working in the infrastructure governance space. This will act as a forum for these women to share their experiences in infrastructure.

Please note that these lunches are held separately from each other

Session 4: Open Discussion Sessions

There will be five concurrent discussions held for 40 minutes each. Delegates will choose one of these five sessions to attend. Once the first session concludes, there will be a five-minute transition period before a new set of concurrent sessions begin. Delegates will again choose one to attend.

Round 1

Maximizing Finance for Development

Xavier Muron, Senior Infrastructure Specialist, WBG
Room: Henriette Bedie

Stakeholder Management and Consultation

Liesbeth Casier, Sustainable Public Procurement (SPP) specialist, IISD
Room: Dagiri

Climate Impact on Infrastructure

Ousseynou Nakoulima, Director, Renewable Energy and Energy Efficiency, AFDB
Room: Mazanga

Fiscal Challenges in Infrastructure Procurement

Bacari Kone, Senior Economist, IMF
Room: Kamayenne

Round 2

Unsolicited Proposals

Philippe Neves, Senior Infrastructure Specialist, PPIAF, WBG
Room: Henriette Bedie

Unblocking Pipelines: How can better coordination help?

Nathalie Brou-Fofana, Director, Regional PPP unit, BOAD
Room: Dagiri

Commercial and Financial Close. What Comes Next?

Himesh Dhungel, Senior Strategy Advisor, MCC
Room: Mazanga

Doing Infrastructure in Fragile & Conflict-Affected States

Fernanda Ruiz, Senior Economist, WBG
Room: Kamayenne

Coffee Break
Session 5: Making sure it's done with integrity

Infrastructure can have a great impact on citizens’ lives, trust in government and on the environment for years to come. It falls to the government to ensure that people are heard, that decisions are made transparently, that all the important information is made public and that integrity and corruption threats are identified and managed. Some key questions to address include:

- What are we trying to achieve with transparency, disclosure, consultation and data collection?
- What can go wrong and how to avoid that?
- What are good practices and have they worked?

Presenters

Edward Olowo-Okere, Director, Governance, World Bank Group (moderator)
Neila Conte, Procurement Division Manager, AfDB
Christiaan Poortmaan, Chair of the Board, CoST
M. Bassatigui Fofana, Député, Conte d’Ivoire et Assemblée parlementaire francophone
Mehita Sylla, Cameroon Country Manager, IFC
Cécile Couprie, Deputy Director, Sub-Saharan Africa, AFD

16:00 – 17:30

17:30 – 18:00

Session 6: Rapporteur Reporting & Closing
Chairperson statement & commitment for actions

18:00 – 22:00

Participants Cocktail
Assoyam Beach, Grand Bassam
9:00 – 9:30
Opening Ceremony

Pierre Guislain, Vice President, Private Sector, Infrastructure and Industrialization, AfDB (chair)

Case Studies

This session will provide first hand informal exchange. A practitioner will share the story of a project or case followed by a short but vibrant off-the-record conversation.

The case studies will cover infrastructure services that perform a public role. There will be varying degrees of private participation, i.e. pure public works contracts, service concessions, full concessions, PPPs, SOE-PPP arrangements. The cases will cover a range of sectors such as energy, transport, and water. For all the cases, the asset will have reached the operational stage. The speaker will either be a representative for the public or private side in the deal. The deal will have lived up to good governance principles, broadly speaking.

There will be five concurrent case studies presented in the first hour, followed by five different case studies in the second hour. Each case study will be presented twice. For each group, delegates must choose two of the available case studies to attend.

9:30 – 11:30

Session 1: 9:30 – 9:55  |  Session 2: 10:00 – 10:25

Sogakope-Lome Transboundary Potable Water Supply Project
Abdoulaye Traore-Zakari, Technical Advisor to the Director General, Regulatory Authority of the Electricity Sector
Room: Henriette Bedie

Benin Rural Water
David Bot Ba Njock, Investment Officer, IFC
Room: Dagiri

GUILAB Telecommunications
Mohamed Diallo, Chief Executive Officer, GUILAB
Room: GAO

Senegal Taiba Ndiaye Wind Farm
Maude Vallee, Principal Legal Counsel, African Legal Support Facility
Room: Kamayenne

Dakar-Diamniadio Toll Highway
Rokhaya Diallo-Diop, Finance Officer, AfDB and Didier Payerne, Director, Eiffage Concessions
Room: Mazanga
### Building Infrastructure with the Right Tools

Officials and decision-makers face concrete issues regarding infrastructure: when to use PPPs, how to develop a project pipeline that is operational, how to ensure alignment across levels of government, how to build a clear business case, allocating risks to the parties best able to handle them, choosing and using transaction advisors. This session will present some of the tools and approaches that can help.

#### Breakout 1
**11:30 – 12:30**
- **APMG PPP Certification**
  - Andre Kruger, Program Manager, Nepal Business Foundation, Africa Investment and Integration Desk (AVID)
  - Room: Henriette Bedie
- **PPP Disclosure Framework**
  - Chidi Izuwah, Acting Director General, Infrastructure Concession Regulatory Commission (ICRC)
  - Room: Dagiri
- **Guidance on PPP contractual provisions**
  - Christina Paul, Lawyer, WBG
  - Room: Kamayenne

#### Breakout 2
**13:30 – 14:30**
- **Providing Essential Infrastructure in Fragility, Conflict and Violence-Affected States: A toolkit for enabling SME participation**
  - Ian Hawkesworth, Senior Public-Sector Specialist, WBG
  - Room: Henriette Bedie
- **Procuring Infrastructure PPPs: Benchmarking the PPP Legal and Regulatory Quality**
  - Fernanda Ruiz, Senior Economist, WBG
  - Room: Dagiri
- **GIF Project Selection Tool**
  - Jason Zhengrong Lu, Head and Lead Infrastructure Finance Specialist, WBG
  - Room: Kamayenne

#### Breakout 3
**14:45 – 15:45**
- **Allocation Assessment Tool**
  - Jack Handford, Principal Advisor, GIH
  - Room: Henriette Bedie
- **Building a transparent and realistic pipeline of projects**
  - Christophe Dossarps, Chief Executive Officer, Sustainable Infrastructure Foundation
  - Room: Dagiri
- **Public Investment Management Assessment Tool and P-FRAM**
  - Benoit Wiest, Economist, IMF
  - Room: Kamayenne

**15:45 – 16:00** Coffee
**Breakout 4**

16:00 – 17:00

**White Paper on trends and developments in Infrastructure Governance** | Andrew Davies, Senior Counsellor, OECD  
Room: Henriette Bedie

**IDA 18 Private Sector Window** | Peishan Yeo, Strategy Officer, WBG and Ighodaro Omoigui, Strategy Officer, WBG  
Room: Dagiri

**The 5 Case Model** | Javier Encinas, Project Director, International team, Infrastructure and Projects Authority, UK Treasury  
Room: Kamayenne

17:00  
**Roundtable Concludes**
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